Reducing the incidence of violence & aggression against aged care workers

Case Study: The Ambassador Pilot Project

RTW Matters Webinar 16 August 2022 Presented by Tatjana Jokic – Managing Director, JK Corporate Resourcing



Jane...

Who are we & what did we do?

JK Corporate Resourcing - workplace rehabilitation provider, safety consultancy and medico-legal report provider

What did we do?

Developed Resident Experience Ambassador Pilot Project, the first of its kind anywhere in the world.

IRRI Funding - WCQ





Occupational Violence



- High levels of resident violence and aggression directed at aged care workers
- 2020 report by RMIT University.
- 93% of workers had experienced physical violence at work.





Psychosocial Hazards & Factors

In the context of Residential Aged Care (RAC), there are various psychosocial hazards which can lead to or meet the definition of occupational violence/aggression.





The Resident Ambassador Pilot Project

- The first of its kind.
- Inspired by similar Ambassador programs.

Promoted resident and staff safety while balancing care needs.



What was our primary focus?



- Reduce the number of incidents and injuries due to occupational violence within a dual diagnosis memory support unit.
- Teach the Resident Ambassador to work WITH the resident not
 ON the resident.

This we believed would reduce the number of incidences... and it did!



Choosing the Resident Ambassadors

• Four (3 females, 1 male) were chosen - all had experience in aged care.

- Interpersonal skills.
- Focused on behaviour management.
- Sought to identify escalating behaviours and de-escalate the situation before it led to an incident.



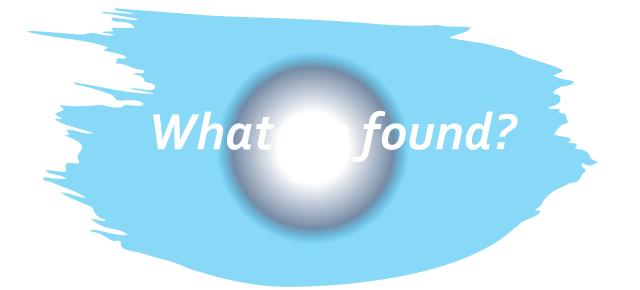
Training - who did we train and when?



The training included:

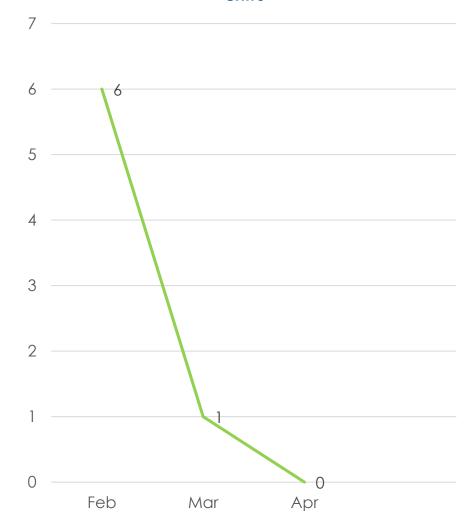
- Behaviour management training
- Dual-diagnosis and strategies
- Shift procedures and resource training
- Specific de-escalation training





- When Resident Ambassadors were on shift, zero incidents / injury or notified behaviours.
- During the 3 month pilot there were 2 incidents of occupational violence

Incidents when Resident Ambassador on shift







Challenges

The main challenges included:

- Small percentage of staff were resistant.
- Collaborative team effort.
- Vicarious trauma still exists as a hazard for staff-Ambassadors don't remove uncontrollable hazards.



What was crucial?

Key differences included:

- Prior experience with dementia care.
- Trained in behaviour management strategies.
- Medication wasn't used as a restrictive practice.





Qualitative Evaluation



Staff feedback was overwhelmingly positive.

- 90% of staff had been impacted by occupational violence.
- 80% of staff saw the value in having Ambassadors on set shifts.
- All staff felt the general training on Ambassadors helped them understand how to manage behaviour.
- Staff "felt like we're making a difference" to reduce escalating behaviour.
- Staff felt the risk of violence was significantly reduced.

NOTE: feedback from the team 3 months post project, Jack's behaviour sustained



Opportunities

AMBASSADOR ON IDENTIFIED SHIFTS

Additional "Ambassador Shifts" - cover high risk periods throughout the day

FURTHER TRAINING AND SUPPORT

Both the Ambassador and general staff training to include incident reporting and investigation

ADDITIONAL TECHNOLOGY

Allowing for better accessibility of specific behaviour interventions for all staff

QUARTERLY REVIEWS AND EXECUTIVE DISCUSSION

Review the statistics, continuous improvement







Where to from here?

- Decrease in injuries and claims.
- A "buddy" system formulated.
- Reasonable intervention to reduce risk of violence/ aggression.
- One-off training is not sufficient.
- Ambassadors should have some aged (dementia) care experience, strong communication/ interpersonal skills and empathetic personality traits.





Where to from here?

- An Integrated risk management approach is still needed
- The ambassador helps, but more is needed:
 - Resident intake and assessment
 - Incident reporting
 - Incident investigation
 - Clinical information sharing





Learnings for the injured workers

What can we take away to help us safely return workers back to work after a workers compensation claim?





Learnings for the injured workers

Meaningful suitable duties for injured staff:

- Upskill and train injured staff in evidence-based behaviour techniques.
- Consider supernumerary duties
- Roll-out Ambassadors BAU



Questions?





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